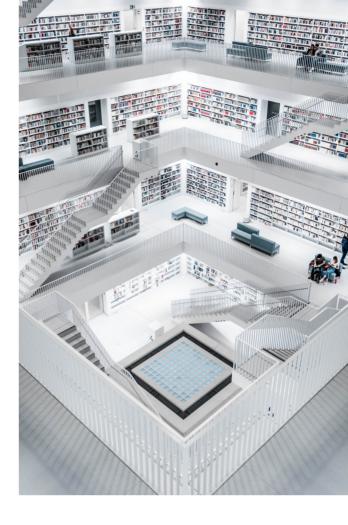
# WHITE PAPER (DRAFT) **Decentralised Opportunity Sharing Platform** EVERYONE IS A HEADHUNTER

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# **ABSTRACT**



Canlead presents a revolutionary **decentralised opportunity sharing ecosystem** in which the community of participants interact as sources of opportunities - becoming a collaborative system of agents working together within a network of interconnected peers.

Canlead is the catalyst that energises the 4th industrial revolution, the force that drives the resource efficiency of the sharing economy, the substance that fuels the gig economy towards a better, smarter, and fairer future.

We are investing in the development of the **decentralised opportunity sharing platform and protocol** for the jobs industry as our first business case and the property industry as our second business case. **We aim to disrupt the \$642 billion recruitment industry, by effectively enabling everyone to be a referrer - earn commission and kudos for helping friends, colleagues and acquaintances connect for mutual benefit. The ecosystem unlocks the value of the personal network, bringing tangible liquidity to the old expression... "It's not what you know, but who you know, which really counts".** 

This paper presents the market overview and need assessment, and the proposed solutions for the jobs market - while scoping the tokenomics and application of the solution, and the capacity of the team which will deliver it to market and disrupt the jobs industry over a 3-year roadmap - target 200k users.



# INTRODUCTION

Canlead brings together and improves upon the concepts of social networking, sharing economies and the token ecosystem, and allows developers to create consensus-based applications based on standardisation, scalability and interoperability. Canlead does this by building a multi-party tokenised incentive system where all participants are motivated to participate.

Selling products and hiring people presently relies on trusted intermediaries, in both B2B and B2C environments. While this works well enough to date, the trust-based model has many intrinsic weaknesses.

The traditional payment transaction cost is dependent on the value of the opportunity, limiting the maximum practical transaction size. Typically, payment providers such as PayPal, Worldpay or Stripe charge a 3% transaction fee, which can be avoided by using an offline method or making payments over a cost-effective platform without a trusted party.

What is needed is an opportunity sharing and referral platform with a payment system based on cryptographic proof instead of trust, allowing any two willing parties to transact directly and cost-effectively with each other without the need for a third party. Transactions that are immutable would protect sellers or hirers from fraud, and routine escrow mechanisms protect referrers or buyers.

In this white paper, we present a decentralised platform that will have built-in incentives for everyone: customer (employer), referrer (agent) and candidate (friend or seeker). A platform that is open and free to evolve, is highly scalable and has no single point of failure.

Canlead will target the jobs market first, and focus on the job boards, agencies, employers, freelancers and informal networks.

# About Us //

Canlead Ltd (reg no. 10524761) headquartered in London, UK that operates an online jobs marketplace which is accessible via its websites and mobile apps. Members can use the service to post opportunities such as jobs or services and make referrals to earn additional income. Canlead aims to be a decentralised opportunity sharing platform that creates assurance between parties in the global economy.

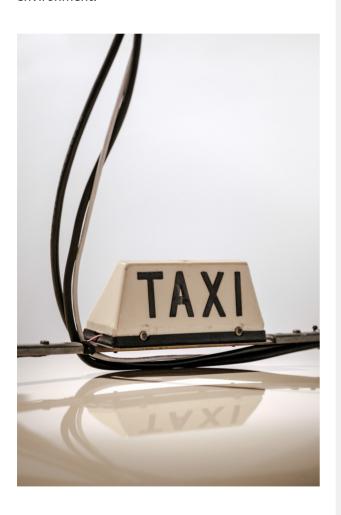




# **CURRENT LANDSCAPE**

The past 15 years have seen a proliferation of social networking, technologies and platforms that have transformed the way individuals connect and interact with friends, family and professional contacts online.

These platforms have significantly impacted the way we consume, expereience, create and refer opportunities, along with how we establish and maintain public or private networks of connections. Many businesses are looking to capitalise on the international reach offered by today's increasingly globalised business environment.



# Sharing is hip, disruptive and a potentially lucrative investment theme

The 'Sharing Economy' is not a vision of the future, it's been here a while. Online platforms have already hugely disrupted verticals including on-demand (Uber), rental (Airbnb), gig (TaskRabbit), access (Spotify), collaboration (WeWork), platforms (Amazon), circular (ThredUP) and peer-to-peer (Lufax). As BofAML points out, these tech-focused models are unlocking the value of unused and under-used assets, promoting a culture of access over ownership. [1]

# The Future of Jobs - Employment, Skills and Workforce Strategy for the Fourth Industrial Revolution

Many of the major drivers of transformation currently affecting global industries will have a significant impact on jobs, causing significant job creation alongside job displacement, and heightening labour productivity in the face of widening skills gaps. In many industries and countries, the most in-demand occupations or specialities did not exist 10 years ago, and the pace of change is set to accelerate. [2]

# UK recruitment industry: a decade of growth 2008 - 2018

Since 2008, the number of recruitment agencies operating in the UK has grown on average 27% per year. [3]

# Global Recruitment Market Size, Share, Demand, Opportunity, Outlook, Trend, Overview, Future by 2018-2023

According to KD market insights, the Recruitment Market is expected to attain USD 1,147.8 Billion by the end of 2023. According to the current scenario the market is held to be USD 642.8 Billion by 2017 which clearly depicts the growth of the market in the upcoming years. [4]



# RECRUITMENT CHALLENGES

The world of recruitment and marketing has undergone a major transformation in the last decade. Changing employment trends, social media and technological advancements, evolving employee demographics, have all contributed to industry disruption - creating new opportunities for proactive industry leaders with an eye to the future.

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COST OF HIRING
PER IT HEADCOUNT

20%

AGENCY FEE

4 K USD

ADMINISTRATION

4 MONTHS

HIRING TIME

# **AGENCY**

COST OF PLACEMENT
PER IT HEADCOUNT

2.5

DEALS CLOSED PER AGENT PER MONTH 4 K USD

SALARY AND BONUS PER MONTH 6 WEEKS

PLACEMENT TIME

# **CANDIDATE**

COST OF FINDING
NEW EMPLOYMENT

**10**×

**APPLICATIONS** 

**3** x

**INTERVIEWS** 

3 MONTHS

TIME TO EMPLOY

A lot has happened in the jobs market, property advertising and professional service industry since the launch of Linkedin, Indeed and Rightmove. Many common problems from these industries remain unsolved and new innovations have been slowed.



Lack of certainty if the opportunity, candidate, agent and customer is reliable



Lack of incentives to share quality opportunities and build long term relationships



No universal portal for users to earn from sharing opportunities



No de-facto rating portal for candidate, agent and customer



# MARKET RESEARCH

Sharing is not a new concept. Giving someone a ride in your car, cooking for guests and referring friends to an opportunity are all common actions. The sharing economy, on the other hand, is a newer form of sharing where a service is provided for a monetary return. Examples of industries already impacted include accommodation (Airbnb), transport (Uber, Citymapper), services (TaskRabbit, Freelancer), finance (Xero, Wefunder), goods (eBay), digital content (Spotify), and many more.

SHARING ECONOMY MARKET SIZE

\$335 BILLION BY 2025

GLOBAL RECRUITMENT
MARKET BY 2023

TTTT

\$1.1T

The current market is \$642.8 Billion

\$50B

The market grew 11% from 2017

UK RECRUITMENT MARKET IN 2018



Many new entrants to the sharing economy market are still related to travel, accommodation and collaboration.

An opportunity has arisen for a platform aimed towards the Services sector focusing initially on the jobs market, this is where Canlead intends to disrupt.

**1.1M** 

people were placed into permanent jobs in 2017/18 by recruiters & 1.0M agency workers on any given day.





# Jobs Market Opportunity //

The jobs industry is clearly striving to innovate, which partly due to greater competition and risk of disruption from smaller tech-led rivals. Of the respondents we surveyed:

**75%** 

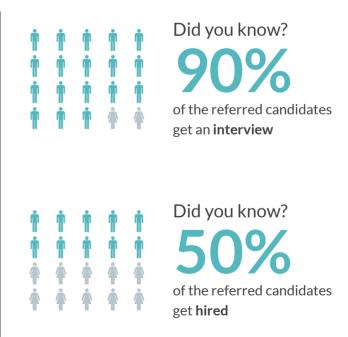
OF THE MEDIUM TO LARGE ENTERPRISES AND AGENCIES OFFER A REFERRAL SCHEME

**25%** 

OF THE REFERRAL SCHEMES ARE EFFECTIVE



Many job boards, agencies and employers do not adequately leverage the power of opportunity sharing, referral and personal/ professional networks together. This indicates a strong need for an Opportunity Sharing and Referral solution.





# **Competitor Analysis //**

Canlead has identified a number of on-chain competitors who possess a referral application. Canlead differentiates from its competitors by providing a <u>simple</u> to 'share & refer' opportunities, and <u>easy</u> to 'transfer & collect' payments as detailed herein.

Concept, feature, market an	nd Canlead	Plentix	Aworker	WOM
Jobs Industry				
Opportunity Sharing				
Refer and Earn				
3-sided Market Model		•		
Enterprise B2B & B2C				
Consumer C2C		•		
Fiat and Crypto Support				
Artificial Intelligence				
		Yes	No	Partial



# **CANLEAD SOLUTONS**

# Opportunity Sharing Model //

Consulting, advisory, recruiting and marketing agencies are intermediary entities. They have the know-how other businesses rely on to complete their business transactions, whether that business seeks to hire talent or procure software solutions.

Today, many business entities are acting as an intermediary entity from an ecosystem perspective. Canlead has developed an Opportunity Sharing Economy model to disrupt and transform the traditional intermediary business.

The Opportunity Sharing Economy model addresses the challenges mentioned in the previous section and offers the following advantages over other Sharing Economy models such as Accommodation and Ride Sharing.



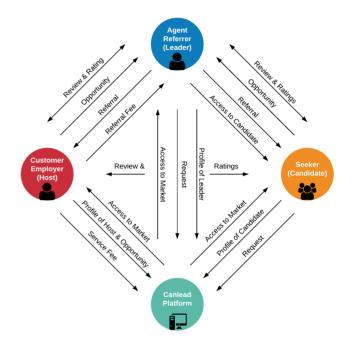
Three user profiles or actors: customer, referrer and candidate support the Opportunity Sharing Economy model



A three-way rating system: customer, referrer and candidate - improves trust for greater success



A three-sided market: customer, referrer and candidate lead to more users which leads to more revenue, and thus to continued growth Canlead three-sided market means the supply and demand for opportunities and talents are perfectly in balance.



## **User Roles**

These are the required user roles for a selfgoverned ecosystem.

**Customer** is someone who can CREATE the opportunity, SET and PAY the referral fee.

**Referrer** is someone who can REFER the opportunity and RECEIVE a referral fee from the Customer.

**Candidate** is someone who can CONSUME the opportunity i.e. get hired via the referral process.

**Verifier** is someone who can VERIFY the authenticity of the opportunity.

**Mediator** is someone who can MEDIATE conflicts between parties.



# Technology and Operations //

## **Background**

Canlead is a startup, our business case was proven in the real-world of recruitment, sales, business development, and we presently launching an online service where the customers, referrers and candidates can choose to create a Canlead user account so they may list their unique opportunities or refer their friends - making the job, product, service opportunity sharing and referral easy, enjoyable and safe.

Therefore, a detailed technical description is not presented in this document to reduce unnecessary duplications with other technical documents.

# **Minimum Viable Product (Off-chain)**

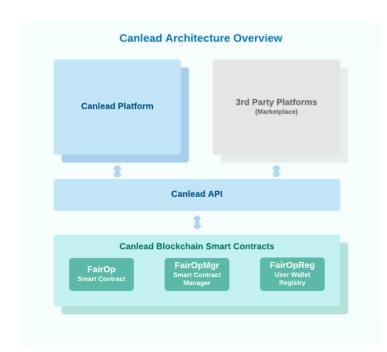
The MVP is a web application (web-app) using a modern open source technology stack and Amazon AWS that allow for performance, availability, scalability, reliability and high security.

Technology	
Client-side	Javascript
Server-side	Golang
Library	React
Database	Postgres
DevOps	GitLab
Hosting	Amazon AWS

#### **Architecture Overview**

Canlead has two domains, the real-world or off-chain domain and the blockchain or on-chain domain. The on-chain domain is known as the 'Canlead Protocol' that allows authorised 3rd party platforms to request services provided by the Canlead Smart Contract, thereby creating the Canlead ecosystem. The off-chain domain is known as the Canlead Platform or App, to focus on the jobs and property market.

At the centre of the Canlead ecosystem is a set of advanced smart contracts hosted on the Ethereum blockchain - it's open source. The approach to Tokenise Opportunities is based on the Canlead Fee Staking System Smart Contract (FairOp). It's similar to the blockchain voting concept, where users spend the 'Opportunity Stake Token'



to advertise their job opportunity and the 'Referral Stake Token' to obtain the job opportunity they want to refer talented candidates. The design has three components:

#### FairOp (Fair Opportunity)

When the Customer lists the job opportunity with the success fee and the opportunity staking fee onto the opportunity board, the Sharing Service passes the staking fee in Canlead Token to the FairOp Smart Contract to open a contract. The staking fee confirms the <u>commitment</u> of the opportunity provided by the Customer and provides liquidity to the Canlead ecosystem. There is also a cancellation fee to deter bad actors. FairOp Smart Contract can be called by third-party services via the Canlead API.



#### FairOpMgr (FairOp Manager)

The Smart Contract Manager receives the user wallet addresses from the User Wallet Registry and passes them to the Smart Contract if they are verified successfully. Any unregistered or unrecognised wallet addresses that are trying to access the Smart Contract will be rejected.

#### FairOpReg (FairOp Registry)

The User Wallet Registry stores the user wallet addresses and passes them to the FairOpMgr for verification.

#### **Canlead Platform**

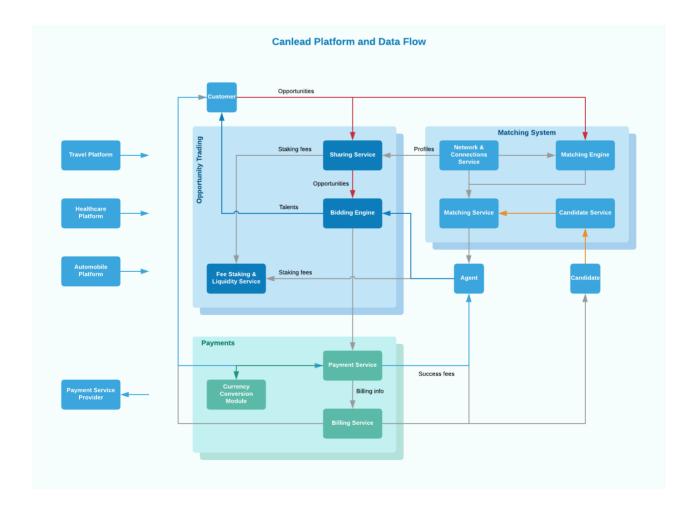
The Canlead Platform comprises of a suite of core features underpinned by the Canlead Smart Contract; the sharing service, staking service, bidding engine, rating service, payment service and the conversion module that support fiat-to-crypto and crypto-to-fiat.

#### **Canlead API and 3rd Party Platforms**

Canlead provides an API whereby any authorised 3rd party entities can integrate their DApp with the Canlead Smart Contract to offer new services to their users, thereby expanding the Canlead ecosystem.

#### Support

The technology will be developed and supported by the Canlead project team and community. Canlead is intended to be an open protocol and will offer the development community rewards for their contributions, and integrate their Apps via the Canlead API, for which they will earn CAND tokens on an uptake basis. Canlead has selected the Ethereum blockchain as a foundation to build the Canlead DApp.



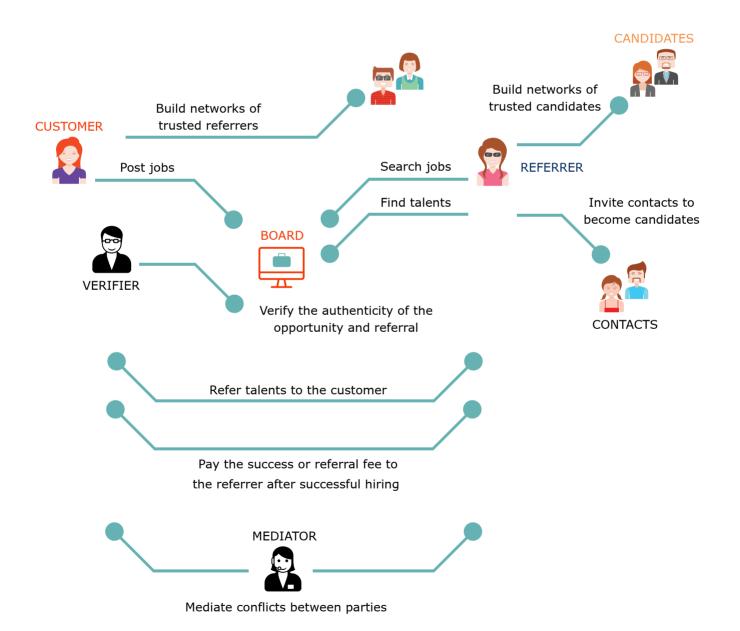


# **General Use Case //**

Anyone can register with Canlead as a customer, and posts a job opportunity (along with an appropriate success or referral fee). They invite their own network of contacts to join Canlead as trusted connections or referrers.

The customer receives referrals from their network, but at any point, a candidate can become a referrer and invite their own contacts to join and connect, so they can refer them to the customer and other opportunities on the site - continually growing the value of the total network according to <u>Metcalfe's Law's</u> network effects.

All parties are peers on the network, and the state of referrals and relationships is visible on the blockchain at all times, to ensure fair payment of rewards on successful hiring.





# Canlead FEEFER Artificial Intelligence //

A major challenge to solve is to provide personalised, engaging and timely referrals or recommendations from a pool of millions of items to millions of active users. Canlead Feefer Artificial Intelligence (AI) will address this challenge. The key referral problem is: given a query set Q comprising a set of opportunities and corresponding weights, return a set of options that the referrers may be interested in. The query set Q is referrer-specific and is generated dynamically after every action the referrer performed. As an example, most recently interacted opportunities have high weightings while opportunities from a long time ago have low weightings.

The sophisticated and intuitive recommender algorithm will:

- Show grids of relevant and interesting opportunities on the referrer's homepage
- · Show related opportunities to those visited
- Track interests and history
- Recommend referrers who they could follow and compare themselves to similar referrers
- Encourage appropriate, motivated, relevant and regular referrals





# **BUSINESS MODEL AND TOKENOMICS**

#### **Business Model**

There is a 2-level fee structure. The first is the Canlead usage-based paid service model, where the Canlead Platform takes 10% service fees on each successful transaction to operate the business. This covers a number of customer types, business to business (B2B), business to consumer (B2C), consumer to consumer (C2C) and the marketplace.

The second is the Canlead fee staking system where the Canlead Smart Contract collects the staking fees to provide liquidity and manage the on-chain ecosystem.

#### **Business Benefits**

A no win, no fee and no upfront cost decentralised job and property opportunity sharing service.

Companies and developers can build their own Apps for specific sectors such as travel, healthcare, use the Canlead protocol and API for free.

As with any platform, the network effect is enhanced by the growing number of participants, and the utility of the Canlead Token (CAND) increases along with its market reach.

#### **Tokenomics**

A number of the key tokenomics approaches and strategies are being introduced to the Canlead project to incentivise the community, to contribute to the project and to develop the technology.

#### **Deflationary Model**

This is an innovative approach to improve the quality of the CAND tokens, and therefore the project.

The Utility Token Value Curve graph shows the token supply decreases over a time period and will affect the CAND token value in an upwards trajectory.

#### The Utility Value Curve



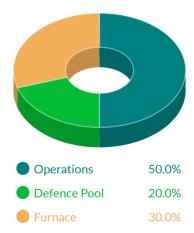
At the same time the demand for the CAND tokens will increase significantly as more employers and candidates will use the service.

In a market where every employer is looking for talents and every candidate is looking for job opportunities, the Canlead Token will incentivise a network of head-hunters to connect unique opportunities with outstanding talents and reward successful referrals - this cycle will never end!

#### **Combined Revenue Distribution Model**

The project is proposing the following combined revenue distribution model:

#### **Revenue Distribution**





About 50% of the revenue will be spent on 'development and operations' including C-Level salary and allowances.

The company Defence Pool will be allocated 20% of the revenue, and manage by the executive management team. The Defence Pool is a reserve fund consisting of major cryptocurrencies such as BTC, ETH, XRP, LTC, etc to defend the CAND tokens during periods of market volatility.

The Defence Pool also has an important function later when the 30% Price Support Wall is no longer in effect. For example, when the market dumps the CAND tokens the Defence Pool could be used as a countermeasure that support the CAND tokens - a buyback option could be exercised. This deflates the circulating token supply, stabilises the CAND token price, increases the CAND holdings by the project team and improves the project financial position.

The remaining 30% of the revenue will go to the furnace for token burning as part of the Canlead deflationary model and approach.

#### **Price Support Wall**

A 30% Price Support Wall is proposed to give rock-solid confidence to the project contributors that their stake will not drop drastically.

#### **Token Sales**

The crowd-sale period will begin in October 2019 and will continue until Canlead reaches the \$20 million hardcap. We have created 1.0 billion CAND tokens to ensure there is enough supply to incentivise our contributors and participants.

Token Metrics	
Token Issued	1,000,000,000
Token Sales	600,000,000
Token Value	\$0.033 USD
Hardcap	\$20,000,000

There is a lock-up period so the founders and stakeholders cannot sell their tokens as soon as Canlead is listed - ensuring commitment to execution and delivering value to the users and community, as well as protecting the investors. The strategy is to release the tokens every quarter (three months) upto one year.

Release	Amount
Q1	25%
Q2	25%
Q3	25%
Q4	25%







# ROADMAP

# Mar 2018 Commencement anlead ICO business o

Canlead ICO business case approved

#### Mar - Sep 2018 MVP

MVP, product market fit

# Sep - Dec 2018 Partnership

Business development,
partnership agreed

1

2

3

#### Aug - Dec 2019 IEO

IEO token sale, airdrop 8 bounty, community management

#### Feb - Jul 2019 Transition ICO to IEO

Website, white paper, airdrop & bounty starts

#### Oct - Jan 2019 ICO

ICO preparation, planning,

6

5

4

#### Jan - Mar 2020 TestNet

IEO token sale, development & operations capability ready, launch or TestNet

# Apr - Jun 2020 MainNet

Launch on MainNet, sale & marketing capability ready

## Jul - Sep 2020 50k users

GOAL: onboard 50k users & 20 partners/ customers

7

# Oct - Mar 2021 200k users

GOAL: onboard 200k users and 50 partners/ customers



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# **TEAM AND ADVISORS**



Michael Quan
Founder & CEO
20+ years in technology. Two
electronics product launched in the
1990s and a software product
launched in 2009.



Siri Narasimham

Business Director

20+ years in HR and recruitment
business. Cofounded eSynergy, a

\$35m revenue business focusing on
DevOps recruitment.



Nito Martinez CTO 20+ years in software engineering and technology. 50+ developers under management. A managing partner at Qindel consulting.



Guilherme Muck
Community Manager
Experienced ICO/ IEO community
manager who has successfully
managed numerous ICO/ IEO
projects and raised funds.



Qindel Group Tech Team Founded in 1999, software and technology consultancy, 90+ staff with Blockchain expertise.



Felipe Alarcon
Operations and Project Manager
Experienced operations and project
manager. Specialist in international
relations, marketing, investment,
cryptocurrencies and blockchain.



Asher Looi Advisor Board, Project Advisor 15+ years entrepreneurial experience in startups. Successfully advised many projects based in Asia. A senior team member of BridgeX Network.



Irina Spekman
Advisory Board, Business & Funding
Strategy
Irina has a successful international
track record as an entrepreneur,
business strategy and growth advisor
in multi-industry sectors.



Michael Creadon
Advisor Board, Marketing &
Fundraising Advisor
Michael is the CEO of 4Rev, a global crypto research blog. He has a wealth of knowledge in capital markets, served for two decades as CEO of Traditum, a proprietary trading firm based in Chicago.



Advisor Board, HR-Tech Industry
Advisor
Over 20 years experience in Talent
Acquisition; technology thought
leadership, writer, blogger and
speaker. Working with organisations
to help them utilise great technology
to attract, hire and retain the best
people.

Peter Gold



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# **DISCLAIMER**

Canlead Limited. has prepared a DRAFT white paper and other materials concerning the sale of tokens and the project.

The White Paper, as it may be amended from time to time, is hereby incorporated by reference. Canlead Limited (Company) will distribute the Canlead Coin tokens (Tokens) to buyers (Buyer) pursuant to the Canlead Distribution Contract (the Contract). The company makes no representations or warranties, express or implied, including any warranties of title or implied warranties of merchantability or fitness for a particular purpose with respect to the Contract or Tokens or their utility or the ability of anyone to purchase or use Tokens. Without limiting the foregoing, none of the Company parties represents or warrants that the process of purchasing and/ or receiving Tokens will be uninterrupted or error-free or that Tokens are reliable and error-free. As a result, Buyer acknowledges and understands that Buyer may never receive Tokens and may lose the entire amount Buyer paid to Company. Buyer shall provide an accurate digital wallet address to Company for receipt of any Tokens distributed to Buyer pursuant to the Contract.

The sale of Tokens and Tokens themselves are not securities, commodities, swaps on either securities or commodities or a financial instrument of any kind. We will be receiving a memo from our legal representative stating that our token is a utility token. Accordingly, this document does not constitute the investment counsel, advice, or solicitation for investment in any security. Purchases and sales of Tokens are not subject to the protections of any laws governing those types of financial instruments. This Agreement and all other documents referred to in this Agreement, including the White Paper, do not constitute a prospectus or offering document and are not an offer to sell nor the solicitation of an offer to buy an investment, security, commodity, or a swap on either security or commodity. The buyer should not participate in the Canlead Coin Distribution or purchase Tokens for investment purposes. Tokens are not designed for investment purposes and should not be considered as a type of investment.

The company has prepared this white paper for the sole purpose of introducing the technical aspects of the Canlead network, its associated platform components, and its underlying blockchain protocol Ethereum. This document does not constitute an offer, solicitation, recommendation, or invitation for or in relation to the securities of any company described herein.

The White Paper is not an offering document or prospectus and is not intended to provide the basis of any investment decision or contract. The information presented herein is of a technical engineering nature only and has not been subject to an independent audit, verification, or analysis by any professional legal, accounting, engineering, or financial advisors. The White Paper does not purport to include information that Buyer might require to form any purchase decision nor does it comprehensively address risks of Tokens, which are numerous and significant.

Company (along with its directors, officers, and employees) does not assume any liability or responsibility whatsoever for the accuracy or completeness of the information contained in the White Paper or for correcting any errors herein. Furthermore, should Buyer choose to participate in the initial sale of Tokens, Company does not assume any liability or responsibility whatsoever for any loss of market value of Tokens.

The content of the White Paper may be technically challenging and require a high degree of familiarity with distributed ledger technology to comprehend Tokens and associated engineering risks. Readers of this document are encouraged to seek external advice and are solely responsible for making their own assessment of the matters herein, including assessing risks and consulting technical and professional advisors.

